

## Training fundamentals

O D Innovations Developing People Developing Organisations

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# Is time away from the workplace a major obstacle to training?



O D Innovations has developed "Fundamentals" – ½ day high impact, concise sessions, focusing on a particular theme that can fit into your Organisation's busy schedules.

#### How do "Fundamentals" work?

"Fundamentals" can be run morning, afternoon or in the middle of the day using lunch as a break point. This gives your people the flexibility to carry out their role during the rest of the day. Each "Fundamental" covers the essence of the topic, providing relevant essential knowledge, the opportunity for skills practice and features tools and techniques to transfer learning effectively back into the workplace.

#### Approach

Working in pairs & small groups, participants have the opportunity to work through real issues and to practice and plan strategies to use in the workplace.

"Fundamentals" can also be designed to delver HR Policy briefings to staff for example: Diversity & Equal Opportunities; Health & Safety; Recruitment & Selection; Performance Management/Appraisal. Your Organisation's own policies, procedures & documentation will be used in these briefings.

Which topics do "Fundamentals" cover? 🎹



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## Dignity at work fundamentals

#### Overview

Diversity is about difference. Essentially, a valuing diversity approach focuses on the positive aspects of the differences between people. It recognises that the different backgrounds, values, attitudes, skills and experiences that people have means that they bring a unique perspective to work issues. Participants will discover that rather than being a legal nightmare, meeting Equality & Diversity requirements is an exciting challenge and a welcome tool for enhancing personal and business relationships.



#### Learning outcomes

The aim of the course is to raise awareness, explore how Equality and Diversity impacts the workplace and empower you to understand and promote a culture of Equality. This training is non-threatening, interactive and lively and is suitable for all backgrounds. More specifically this session will cover:

- What Makes Me Different?
  The Differences the Law Protects
  Stereotypes and Assumptions
  Prejudice and Discrimination
  Allport's Scale
  Workplace Audit
- 💛 Review and Action Planning



## Coaching skills fundamentals



#### Overview

Coaching is a non directive form of development. It focuses on improving performance and developing individuals' skills. This session provides an introduction to coaching techniques that will help establish a coaching culture in the workplace.

#### Learning outcomes

This workshop is designed to enable you to:

- O Structure the coaching session
- Ouse the GROW model for coaching for outcomes
- O Give feedback in a way that is accepted and leads to improved performance
- Have practiced your coaching skills in a supportive environment



## Customer care fundamentals

#### Overview

Acquiring new customers costs five times more than satisfying and keeping your existing customers. A satisfied customer is likely to tell up to 3 other people about their positive experience with your organisation. A dissatisfied customer is likely to tell upwards of 11 others of their negative experience with your organisation. This course is aimed at anyone who either directly comes into contact with customers, both face-to-face and on the phone, or who manages people who do.



#### Learning outcomes

This workshop is designed to enable you to:

- ᅌ Project a professional image
- ၔ Use body language to your advantage
- Identify customer motivation
- Exceed customer expectations
- Improve customer service skill
- 🧶 Be aware of why customers leave and know how to ensure that they return
- Resolve conflicts and complaints
- Turn dissatisfaction into satisfaction
- Create long term customer loyalty



## Time management fundamentals

#### Overview

Anyone who would like to learn how to manage their time more effectively, and help relieve the pressures that can lead to stress will find this workshop useful.



This practical session will equip participants with tools and techniques to use in the workplace.

#### Learning outcomes

More specifically participants will be able to:

- B Recognise the principals of effective time management and apply them to their own work environment
- Be aware of how reaction to time management pressures can lead to stress
- Have undertaken individual diagnosis about their approach to time management and made commitments to action to improve their ability to increase their personal effectiveness



### Structuring reports fundamentals

#### Overview

Increasingly within any organisation people at all levels need to be able to communicate their ideas clearly and professionally to others in writing. Without such skills not only personal but also organisational image and success can be impeded. This workshop concentrates upon enhancing the ability to write well-structured and concise reports to the benefit of both the individual and the organisation.

#### Learning outcomes

- The importance of understanding your audience
- 🔶 Being clear about your objectives
- 🔶 Planning your document
- 💛 Rules for structure and importance of good layout
- 📀 Editing and proof-reading your own work
- Raising your own writing queries
- Confidence about writing for work





## Structuring presentations fundamentals

#### Overview

Increasingly within any organisation people at all levels need to be able to communicate their ideas clearly and professionally to others. This workshop concentrates upon enhancing the ability to make well-structured business presentations with impact to the benefit of both the individual and the organisation.

#### Learning outcomes

In particular this workshop will focus on:

- Assessing audience needs, concerns and expectations
- Ostructuring presentations logically
- Presenting a clear message with impact
- 🔴 Enhancing the message with visual support





## Problem solving fundamentals

#### Overview

Anyone who has complex problems to solve and needs new ideas, practical techniques and creative thinking tools that will help you in your search for creative solutions will find this workshop ideal.



#### Learning outcomes

In particular this workshop will introduce you to:

- 📀 The difference between vertical and lateral approaches and their benefits and weaknesses
- 🜔 Useful tools for day to day problem solving
- Creative thinking tools including Brainstorming; Mind-mapping; Six Thinking Hats, Visioning, Force Field Analysis, PINC Filter



## Negotiating & influencing skills fundamentals

#### Overview

Influencing skills are essential in modern organisations where you can get things done by inspiring, negotiating and persuading. This workshop helps to develop the communication skills that gets results and will address how your personal communication style impacts your ability to influence and negotiate.

#### Learning outcomes

In particular this workshop will focus on:

- low communication works and what happens when it fails
- 💛 How to get what you want: negotiation, influencing and persuading skills
- ᅌ Discovering your communication style
- 💛 Recognising your preferred negotiation style
- 💛 How to build confidence in dealing with other people





## HR for non HR managers fundamentals

#### Overview

Increasing Employment Law and greater regulation mean managers need to be able to handle key HR activities effectively.

This course provides managers with the essential skills and information to fulfil the people management aspects of their role effectively and to manage risk.

#### Learning outcomes

In particular this workshop will explore:

- 🔴 The implications of Employment Legislation on your organisation
  - ho Codes of practice in Recruitment; Employment Contracts; Discipline; Grievance and Dismissal  $^{**}$
  - Organisation's own policies and procedures
  - The consistency of managers HR practice using scenarios

\*\* The above list is an example, this session will be tailored to the needs and policies of the organisation and will refer to the organisation's own policies and procedures during the session.





## M S outlook fundamentals

#### Overview

This course is designed for people with little or no experience of Outlook and who need to derstand how to send emails and use the more advanced features such as calendar and tacts.

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#### Learning outcomes

In particular this workshop will introduce you to:

- 🔵 Opening emails
- 💛 Sending emails
- 📀 Replying to emails
- Applying formatting to emails
- ᅌ Adding attachments to emails
- 📀 Applying tracking options to emails
- 📀 Sending emails using a Personal Distribution List
- Sending emails using the voting options
- 🔶 Creating auto signature
- Creating appointments/meetings
- Creating contacts
- Sending email/appointments to contacts



## Delegation skills fundamentals

#### Overview

Delegation is an important feature of many workplace relationships and the need for effective delegation is on the increase: now more than ever there is greater pressure for teams to achieve more, better and faster. Despite understanding the value of delegation, many people say that they wish they could delegate more, but that they just don't trust that the job will be done to the required standard. However, despite potential pitfalls, many of these concerns can be alleviated through the effective use of a delegation process, through developing awareness of two-way responsibilities and through specific skills development.



#### Learning outcomes

- The benefits of delegating
- A detailed structure on how to delegate effectively
- Focusing on objectives rather than tasks
- Using delegation as a motivational tool
- Dealing with different ability & confidence levels
- Coaching, feedback and developing people through delegation
- Responsibility levels
- Managing empowerment



## Facilitation skills fundamentals

#### Overview

Facilitation can play an important role in ensuring a well-run meeting or engagement process and can engage people effectively to come up with decisions and/or creative new solutions that they will own and implement together.

#### Learning outcomes

In particular this workshop will introduce you to:

- The principles of facilitation
- The key skills and tasks of the facilitator
- Starting off ice-breakers/warm-ups
- Effective facilitation tools to use in a variety of situations
- Encouraging decisions
- Managing behaviours





## Decision making fundamentals

#### Overview

We make decisions every day, many of which will have considerable impact on our work and on other people. This course introduces you to a range of tools and techniques that enable you to make considered and reasoned decisions, either individually or as part of a group.

#### Learning outcomes

- Stakeholder analysis
- Comparing and contrasting options
- Weighting assessment
- Analysing pros and cons
- Cost/benefit analysis





## Difficult conversations fundamentals

#### Overview

Problems aren't generally easy to talk about – that's part of the problem! It may be that the most important skill for people in organisations is the ability to work through difficult conversations to come to agreement and understanding. This course will help you to turn those difficult conversations into constructive discussions and help you to improve how you communicate and listen to others.



#### Learning outcomes

- What makes some conversations difficult
- Key processes and behaviours
- Emotional intelligence
- PReflecting upon your own difficult conversations and considering how to handle them more effectively



## Effective meetings fundamentals

#### Overview

Effective meetings provide swift and productive communication between people, and can be a successful decision making forum enhancing commitment and motivation.

#### Learning outcomes

- Planning, setting meeting objectives and preparing agendas
- Selecting and using facilitation tools
- Chairing meetings effectively
- Hints and tips
- Evaluating the outcome





## Communications skills fundamentals

#### Overview

Effective communication skills are key in both personal and professional lives; and essential to achieving both individual and business goals. Frequently, inappropriate communication causes relationship difficulties, which hinder individuals, teams and organisations from meeting their objectives.

#### Learning outcomes

- Selecting and using appropriate tone, processes and media
- Developing active listening skills
- Written communication in the workplace
- Tools and techniques





## Managing sick absence fundamentals

#### Overview

This workshop is designed to enable line managers to take responsibility and ownership for this key management issue and to manage sick absence with confidence.

#### Learning outcomes



- Appreciate the benefits of managing sick absence effectively
- Jldentify the line manager's role and responsibilities in managing and reducing sick absence
- Recognise legal and statutory requirements that underpin best practice
- Have confidence applying organisational sick absence policies and procedures
- Effectively record, monitor and review sick absence in their teams, recognising trends and trigger points.
- Recognise the importance of maintaining contact
- Confidently prepare for, structure, carry out and document return to work interviews
- Recognise the need to consider flexible return to work options; occupational health referrals; capability procedures